



**BOARD OF TRUSTEES MEETING
MINUTES**

Monday 1 December 2025, 5.30pm – 6.30pm
Videoconference

1	WELCOME AND APOLOGIES <u>Trustees</u> <ul style="list-style-type: none">• Lucy Robinson, Chair• Malcolm Dingwall-Smith Gulshun Rehman• Gavin Baker• Kelly Evans• Dan Firmager• Janet Gee• Joerg Kasproski• Mark Lavenstein• Tina Lewis• Graham Taylor• Rowan Williams <u>Apologies</u> <ul style="list-style-type: none">• Mark Chung• Chris Hodgson <u>Staff in attendance</u> <ul style="list-style-type: none">• Ross Maloney, Chief Executive• Ros Fane, Chief of Staff• Tom Platt, Chief Programmes and Delivery Officer• Glen Walker, Chief People Officer• Samir Afhim, Chief Commercial Officer• Simon Kellas, Head of Governance <u>Staff apologies</u> <ul style="list-style-type: none">• Clare Jenkins, Chief Finance Officer
2	GENERAL COUNCIL CONFERENCE The Board discussed and noted the conference session plan, including the final arrangements for the workshop sessions. The Board reviewed the proposals grid summarising the current proposals by theme, showing the case for change, areas believed to have support, areas where there are some concerns, and, in the right-hand column, elements for discussion.
3	DATE OF NEXT MEETING Tuesday 9 December, 2pm – 5pm